



**WILLMAR**



**FINANCE**

City Office Building  
Box 755  
Willmar, Minnesota 56201  
320-235-4984  
FAX: 320-235-4917

**Finance Committee Meeting  
4:45 P.M., Monday, April 8, 2013  
City Office Building Conference Room No. 1**

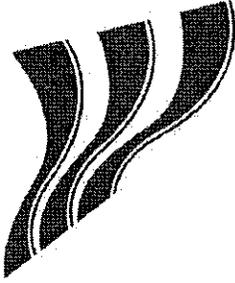
**Chair: Denis Anderson  
Vice Chair: Tim Johnson**

**Members: Rick Fagerlie  
Audrey Nelsen**

**AGENDA**

- 1) Public Comment
- 2) Western Interceptor Financing Amended Budget (Resolution)
- 3) Reports (Information)
  - A) 2012 Interest/Dividends by Institution
  - B) Historical Interest/Dividends 2001 – 2012
  - C) 12/31/12 Cash/Investments
  - D) 4<sup>th</sup> Quarter, 2012, Investment Activity
  - E) Cash/Investment Balances 2001 – 2012
  - F) February, 2013, Rice Hospital
- 4) Future Agenda Items
  - A) 4/22/13 Finance – 2013 Street Improvement Funding
  - B) Waste Treatment Rates
  - C) 2014 Budget Calendar
  - D) Local Option Sales Tax Final Report
  - E) Public Works Reserve Report
- 5) Miscellany
- 6) Adjourn





**CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION**

**Agenda Item Number: 2**  
**Meeting Date: April 8, 2013**  
**Attachments:  Yes No**

**CITY COUNCIL ACTION**

**Date: April 15, 2013**

- Approved     Denied  
 Amended     Tabled  
 Other

**Originating Department: Public Works**

**Action Requested:** Recommend amended budget for 2013B G.O. Sewer Revenue Notes (Western Collector Project).

**Guiding Principle:** City Council Policy and Procedures

**Introduction:** Western Collector Project Discussion

**Background/Justification:** See Attachments: 1) Budget; and 2) E-mail From Donohue & Associates forwarding financing update from State of Minnesota DEED.

**Fiscal Impact:** Increase City debt by \$1,886,812 and pay for the Western Collector Project for a total of \$4,882,179.

**Alternatives:** Do conventional financing at projected higher interest costs.

**Staff Recommendation:** Approve the amended budget and set the public hearing for Monday, May 6, 2013.

**Reviewed by:** Steven B. Okins, Finance Director

**Preparer:** Steven B. Okins, Finance Director

**Signature:**

**Comments:**

RESOLUTION NO. \_\_\_\_\_  
FINAL WESTERN INTERCEPTOR BUDGET

ESTIMATED TOTAL COST \$4,882,179.00

\*Budget Amounts are Essential

Dated: April 15, 2013

Code

PERSONNEL SERVICES

10\* Salaries Reg. Employees  
11\* Overtime Reg. Employees  
12\* Salaries Temp. Employees  
13\* Employer Pension Contr.  
14\* Employer Ins. Contr.  
TOTAL \$0.00

SUPPLIES

20\* Office Supplies  
21\* Small Tools  
22\* Motor Fuels & Lubricants  
23\* Postage  
24 Mtce. of Equipment  
25 Mtce. of Structures  
26 Mtce. of Other Improvements  
27 Subsistence of Persons  
28 Cleaning & Waste Removal  
29\* General Supplies  
TOTAL \$0.00

OTHER SERVICES

30 Communications  
31\* Printing & Publishing  
32 Utilities  
33\* Travel-Conf.-Schools  
34 Mtce. of Equipment  
35 Mtce. of Structures  
36\* Mtce. of Other Impr. \$3,875,755.00  
37 Subsistence of Persons  
38 Cleaning & Waste Removal  
39\* Other Services  
TOTAL \$3,875,755.00

OTHER CHARGES

40 Rents  
41\* Insurance & Bonds  
42 Awards & Indemnities  
43 Subscription/Memberships  
44 Interest  
45 Licenses & Taxes  
46\* Prof. Serv. \$498,278.00  
47\* Advertising  
48\* Adm. OH (Transfer)  
49 Other Charges \$178,767.00  
TOTAL \$677,045.00

CAPITAL OUTLAY

51 Land and Legal \$329,379.00  
TOTAL \$329,379.00

GRAND TOTAL \$4,882,179.00

RECEIVABLES

Property Owners  
LOST Terminal \$345,000.00  
City Capital Storm Wate: \$571,087.00  
LOST \$1,316,075.00  
(PFA) Loans \$1,886,812.00  
PFA Grant \$763,205.00  
TOTAL \$4,882,179.00

FINANCING

LOST Terminal \$345,000.00  
City Capital Storm Wate: \$571,087.00  
LOST \$1,316,075.00  
(PFA) Loan \$1,886,812.00  
PFA Grant \$763,205.00  
TOTAL \$4,882,179.00

GRAND TOTAL \$4,882,179.00

Dated: \_\_\_\_\_

\_\_\_\_\_  
Mayor

Attest:

\_\_\_\_\_  
City Clerk/Treasurer

## Steve Okins

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**From:** Halvorson, Josh <jhalvorson@donohue-associates.com>  
**Sent:** Friday, April 05, 2013 9:48 AM  
**To:** Steve Okins  
**Cc:** Bruce Peterson  
**Subject:** FW: Willmar updated loan -grant amounts

FYI.

*Joshua J. Halvorson, PE*

[jhalvorson@donohue-associates.com](mailto:jhalvorson@donohue-associates.com)



2320 East Highway 12, Suite 5

Willmar, MN 56201

320-235-5400 Office

320-333-9325 Cell

320-235-5401 Fax

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**From:** Barrett, Kathe (DEED) [<mailto:kathe.barrett@state.mn.us>]  
**Sent:** Friday, April 05, 2013 9:45 AM  
**To:** Kathy Aho  
**Cc:** Halvorson, Josh; Kim Ganley - Briggs & Morgan  
**Subject:** Willmar updated loan -grant amounts

We worked with MPCA to try and increase the Essential Project Component but their hands were tied due to their rules & statutes so it will remain at 36%. Here are the latest amounts using the 36% in the loan/grant calculation:

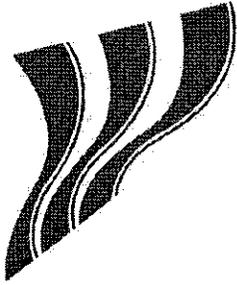
Loan: \$1,886,812  
Grant: \$ 763,205  
Total: \$2,650,017

The overall total changed due to the fact that WIF can pay for the \$78,580 easement costs –became an eligible cost so added them into the total financing package.

I know you will need to redo the cash flows and that may change the interest rate ☹. Steve Walter is here today so hopefully we can get a workable amortization schedule done today. Do you want Steve to run one first and then you tweak it or the other way around?

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**CITY OF WILLMAR, MINNESOTA  
REQUEST FOR COMMITTEE ACTION**

**Agenda Item Number:** 3  
**Meeting Date:** April 8, 2013  
**Attachments:**  Yes No

**CITY COUNCIL ACTION**

**Date:** April 15, 2013

Approved     Denied  
 Amended     Tabled  
 Other

**Originating Department:** Finance

**Action Requested:** Receive and review reports.

**Guiding Principle:** City Council Policy/Procedures.

**Introduction:** Submission of various reports.

**Background/Justification:** A) 2012 Interest/Dividends by Institution  
B) Historical Interest/Dividends 2001 - 2012  
C) 12/31/12 Cash/Investments  
D) 4<sup>th</sup> Quarter, 2012, Investment Activity  
E) Cash/Investments Balances 2001 – 2012  
F) February, 2013, Rice Hospital

**Fiscal Impact:**

**Alternatives:** N/A

**Staff Recommendation:** Receive reports and place on file.

**Reviewed by:** Steven B. Okins, Finance Director

**Preparer:** Steven B. Okins, Finance Director

**Signature:**

**Comments:**



# WILLMAR



## FINANCE

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### 2012 Interest/Dividends Received By Institution

<u>Institution</u>	<u>October</u>	<u>November</u>	<u>December</u>	<u>2012 Year-To-Date</u>	<u>2011 Year-To-Date</u>
Franklin Templeton	\$ -	\$ -	\$ -	\$ -	\$ 1,878.50
Heritage Bank	\$ 1,232.55	\$ 1,141.40	\$ 520.87	\$ 17,638.45	\$ 13,998.88
Morgan Stanley Smith Barney	\$ 5,542.65	\$ -	\$ 17,729.02	\$ 145,374.94	\$ 181,452.71
UBS	\$ 10,000.00	\$ 10,000.08	\$ 26,250.00	\$ 180,625.08	\$ 227,763.89
Wells Fargo	\$ 9,200.00	\$ 60,333.33	\$ -	\$ 170,618.05	\$ 229,750.00
Wells Fargo Advisors	\$ 100.93	\$ -	\$ 17,432.76	\$ 310,504.84	\$ 404,323.79
<b>Totals</b>	<b>\$ 26,076.13</b>	<b>\$ 71,474.81</b>	<b>\$ 61,932.65</b>	<b>\$ 824,761.36</b>	<b>\$ 1,059,167.77</b>



## Historical Interest/Dividends Received Per Quarter 2001 through 12/31/2012

<u>Year</u>	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter</u>	<u>4th Quarter</u>	<u>Annual Totals</u>
2012	\$ 143,871.89	\$ 345,677.26	\$ 175,728.62	\$ 159,483.59	\$ 824,761.36
2011	\$ 281,807.02	\$ 275,608.48	\$ 290,307.92	\$ 211,444.35	\$ 1,059,167.77
2010	\$ 234,241.45	\$ 446,351.92	\$ 233,012.97	\$ 365,903.94	\$ 1,279,510.28
2009	\$ 509,706.62	\$ 484,844.91	\$ 342,331.25	\$ 343,882.12	\$ 1,680,764.90
2008	\$ 531,303.45	\$ 435,311.50	\$ 478,334.39	\$ 554,954.62	\$ 1,999,903.96
2007	\$ 622,474.29	\$ 495,977.22	\$ 582,224.88	\$ 728,080.25	\$ 2,428,756.64
2006	\$ 392,269.92	\$ 398,251.19	\$ 435,489.27	\$ 424,705.40	\$ 1,650,715.78
2005	\$ 297,617.30	\$ 358,311.00	\$ 323,683.93	\$ 417,349.67	\$ 1,396,961.90
2004	\$ 256,365.99	\$ 349,941.03	\$ 239,169.92	\$ 363,170.98	\$ 1,208,647.92
2003	\$ 347,623.33	\$ 429,146.02	\$ 278,583.40	\$ 303,848.26	\$ 1,359,201.01
2002	\$ 551,583.58	\$ 287,590.69	\$ 540,822.04	\$ 329,102.76	\$ 1,709,099.07
2001	\$ 713,182.28	\$ 493,687.69	\$ 729,179.95	\$ 347,902.87	\$ 2,283,952.79

**CASH/INVESTMENT PORTFOLIO AS OF DECEMBER 31, 2012**

	<u>BANK</u>	<u>SECURITY TYPE</u>	<u>MATURITY DATE</u>	<u>INTEREST RATE</u>	<u>PAR VALUE</u>	<u>MARKET VALUE</u>
1	MSSB	CD-591557DP5	10/07/2013	1.150%	245,000.00	247,040.85
2	MSSB	CD-70153RGY8	10/15/2013	1.250%	245,000.00	247,102.10
3	MSSB	CD-02580VDA0	12/24/2013	4.750%	96,000.00	99,847.68
4	MSSB	CD-02586TDA9	12/24/2013	4.750%	96,000.00	99,847.68
5	MSSB	CD-36159CGN0	12/30/2013	4.100%	96,000.00	99,295.68
6	MSSB	CD-381426XZ3	12/31/2013	4.000%	96,000.00	99,229.44
7	MSSB	CD-36160TFS0	01/23/2014	3.400%	96,000.00	98,790.72
8	MSSB	CD-795450HC2	01/23/2014	3.500%	96,000.00	98,889.60
9	MSSB	CD-140653G26	01/28/2014	3.500%	96,000.00	98,921.28
10	MSSB	CD-02004MU84	10/08/2014	1.750%	150,000.00	152,700.00
11	MSSB	CD-02005QP64	08/10/2015	1.100%	96,000.00	96,095.04
12	MSSB	CD-25811LZ28	08/10/2015	1.000%	245,000.00	245,242.55
13	MSSB	CD-795450NT8	08/10/2015	1.100%	150,000.00	150,148.50
14	MSSB	CD-36160TE51	12/09/2016	2.100%	150,000.00	153,778.50
15	MSSB	CD-06740KFC6	12/14/2016	1.950%	245,000.00	251,186.25
16	MSSB	CD-38143ADT9	12/14/2016	2.050%	150,000.00	153,780.00
17	MSSB	CD-02587DJS8	12/15/2016	2.050%	150,000.00	153,778.50
18	MSSB	CD-2546703M2	02/08/2017	1.750%	245,000.00	251,041.70
19	Wells Fargo Advisors	CD-36157PFB0	06/08/2018	2.000%	150,000.00	154,038.00
20	MSSB	CD-17284A3Z9	12/12/2019	1.600%	245,000.00	242,540.20
21	Wells Fargo	FFCB-3133EAYB8	04/17/2020	1.840%	2,000,000.00	2,000,248.00
22	UBS	FHLMC-3134G3XL9	12/28/2020	2.000%	1,000,000.00	1,002,870.00
23	UBS	FHLMC-3134G3YP9	07/26/2021	2.000%	6,000,000.00 *	6,033,060.00
24	Wells Fargo	FHLMC-3134G3D49	11/23/2021	2.000%	2,000,000.00	2,011,530.00
25	MSSB	FHLMC-3134G3LC2	02/15/2022	2.000-7.000%	1,000,000.00	998,240.00
26	Wells Fargo Advisors	FHLMC-3134G3SF8	03/28/2022	2.125-7.000%	2,000,000.00	2,004,620.00
27	Wells Fargo	FNMA-3136G0FC0	05/02/2022	2.600%	1,000,000.00	1,004,705.00
28	Wells Fargo	FHLB-313381C60	06/07/2022	2.080%	2,000,000.00	1,986,896.00
29	UBS	FHLMC-3134G3WU0	06/21/2022	2.250%	1,000,000.00	1,004,680.00
30	Wells Fargo Advisors	FHLB-313379VX4	07/12/2022	2.530%	797,872.34 ^	798,127.65
31	Wells Fargo Advisors	FHLB-3133803F2	07/25/2022	1.250-5.000%	2,000,000.00	1,987,560.00
32	UBS	FNMA-3136G0TG6	07/26/2022	2.000%	1,000,000.00 *	995,410.00
33	Wells Fargo	FNMA-3136G0TG6	07/26/2022	2.000%	2,000,000.00 *	1,990,818.00
34	Wells Fargo Advisors	FHLB-313380BC0	08/15/2022	1.010-5.000%	4,300,000.00	4,301,849.00
35	MSSB	FHLB-313380GQ4	09/07/2022	1.500-5.000%	4,000,000.00	4,003,920.00
36	UBS	FNMA-3136G0D65	09/27/2022	2.000%	3,000,000.00 *	2,959,920.00
37	UBS	FNMA-3135G0RC9	10/25/2022	2.200%	1,000,000.00	991,860.00
38	UBS	FNMA-3136G0Z23	11/15/2022	2.250%	1,900,000.00	1,901,216.00
39	Wells Fargo	FHLB-313381DA0	12/05/2022	2.190%	2,000,000.00	1,996,610.00
40	Wells Fargo Advisors	FHLB-313381GY5	12/27/2022	1.500-5.000%	3,000,000.00	2,960,400.00
41	Multi-Bank Securities	FHLB-313381H40	12/28/2022	1.500-9.000%	1,000,000.00	991,450.00
<b>TOTAL INVESTMENT</b>					<b>\$ 47,135,872.34</b>	<b>\$ 47,119,283.92</b>
42	Heritage Bank	Low Activity Ckg	None	0.060%	7,652,741.90	7,652,741.90
43	Heritage Bank	SB Ckg/Law Enf.Forf	None	0.100%	28,361.52	28,361.52
44	Heritage Bank	Commercial Ckg	None	0.100%	54,624.91	54,624.90
<b>TOTAL PORTFOLIO FOR DECEMBER 31, 2012</b>					<b>\$ 54,871,600.67</b>	<b>\$ 54,855,012.24</b>

\* Par Value is not equal to Purchase Amount



# WILLMAR



## FINANCE

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### INVESTMENT ACTIVITY REPORT FOR QUARTER ENDING DECEMBER 31, 2012

BALANCE AT PRIOR QUARTER ENDED SEPTEMBER 30, 2012 \$ 44,310,158.10

SUMMARY OF OCTOBER THROUGH DECEMBER, 2012, TRANSACTIONS:

(10/12/2012) SOLD: Wells Fargo Advisors, FHLB-313379VX4 (Partial), 2.530%	(15,957.45)
(10/25/2012) PURCHASED: UBS, FNMA-3135G0RC9, 2.200%	1,000,000.00
(10/26/2012) SOLD: UBS, FHLMC-3134G2Y97, Step-Up @ 2%	(1,000,000.00)
(10/26/2012) Market Value Adjustment: UBS, FHLMC-3134G2Y97	(1,280.00)
(11/09/2012) SOLD: Wells Fargo, FFCB-313331KQ94, 2.800%	(2,000,000.00)
(11/09/2012) Market Value Adjustment: Wells Fargo, FFCB-31331KQ94	(5,436.00)
(11/15/2012) PURCHASED: UBS, FNMA-3136G0Z23, 2.250%	1,900,000.00
(11/28/2012) SOLD: Wells Fargo, FNMA-3136FTPC7, 1.000%	(2,000,000.00)
(11/28/2012) Market Value Adjustment: Wells Fargo, FNMA-3136FTPC7	(2,806.00)
(12/05/2012) PURCHASED: Wells Fargo, FHLB-313381DA0, 2.190%	2,000,000.00
(12/07/2012) PURCHASED: Wells Fargo, FHLB-313381C60, 2.080%	2,000,000.00
(12/11/2012) SOLD: MSSB, CD-36159CUU8, 1.70%	(152,175.00)
(12/11/2012) Market Value Adjustment: MSSB, CD-36159CUU8	(501.00)
(12/12/2012) PURCHASED: MSSB, CD-17284A3Z9, 1.600%	245,000.00
(12/12/2012) SOLD: Wells Fargo Advisors, FHLB-3133380HE0, Step-Up @ 1.50%	(2,285,000.00)
(12/12/2012) Market Value Adjustment: Wells Fargo Advisors, FHLB-313380HE0	(2,582.05)
(12/17/2012) SOLD: Wells Fargo Advisors, FHLB-313379VX4, 2.530% (Partial)	(686,170.21)
(12/27/2012) PURCHASED: Wells Fargo Advisors, FHLB-313381GY5, 1.500 - 5.000%	3,000,000.00
(12/28/2012) PURCHASED: Multi-Bank Securities, FHLB-313381H40, 1.500 - 9.000%	1,000,000.00
(12/31/2012) SOLD: MSSB, CD-05568PND5, 3.600%	(96,000.00)
(12/31/2012) Market Value Adjustment: MSSB, CD-05568PND5	(749.76)
(12/31/2012) Quarter-End Market Value Adjustment	(87,216.71)

DECEMBER 31, 2012 BALANCE

\$ 47,119,283.92



# Historical Balances At the End of Each Quarter 2001 through 12/31/2012

Year	Investments				Operating Cash (Flex Gold and Checking)			
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
2012	\$41,122,817.67 #	\$37,855,613.32 #	\$44,310,158.10 #	\$47,119,283.92 #	\$ 8,136,948.46	\$11,647,103.27	\$ 6,473,162.53	\$ 7,735,728.32
2011	\$41,498,738.04 #	\$42,926,445.51 #	\$33,053,338.89 #	\$46,841,372.72 #	\$ 6,566,351.65	\$ 9,181,801.11	\$18,167,922.89	\$ 7,404,105.73
2010	\$41,358,462.50	\$40,144,176.24 #	\$44,577,231.24 #	\$48,797,293.88 #	\$ 5,700,619.84	\$ 8,771,348.62	\$ 3,304,736.92	\$ 4,417,038.74
2009	\$40,055,806.99	\$41,062,156.99	\$38,897,050.00	\$45,863,584.72	\$(2,077,111.26)	\$ 7,201,418.64	\$ 8,850,416.77	\$ 5,516,985.71
2008	\$41,205,848.94	\$43,736,011.19	\$45,244,926.32	\$42,945,529.36	\$ 3,167,634.31	\$ 1,718,731.16	\$ 1,997,209.74	\$ 6,351,625.00
2007	\$43,139,351.72	\$48,100,353.36	\$47,115,305.03	\$50,105,966.14	\$ 926,179.01	\$ 663,940.06	\$ 926,179.01	\$ (341,184.39)
2006	\$40,287,460.83	\$39,045,724.67	\$45,986,724.51	\$48,565,446.01	\$ 239,513.13	\$ 982,309.33	\$ 1,133,968.89	\$ 171,495.87
2005	\$36,768,248.22	\$37,768,170.45	\$48,355,084.17	\$48,354,326.94	\$ 1,513,953.62	\$ 961,246.67	\$ 1,454,324.57	\$ 1,007,718.38
2004	\$33,825,796.69	\$36,595,276.05	\$36,590,625.49	\$41,648,716.38	\$ 4,244,239.97	\$ 1,158,817.03	\$ 201,061.64	\$ 275,984.98
2003	\$34,064,199.18	\$30,950,347.81	\$35,925,098.63	\$40,818,791.70	\$ 3,859,939.14 **	\$ 7,755,088.56 **	\$ 2,656,112.08 **	\$ 933,074.61 **
2002	\$31,853,393.91	\$27,584,130.86	\$29,071,601.97	\$35,075,314.75	\$ 1,383,844.54 **	\$ 5,702,861.27 **	\$ 5,727,765.04 **	\$ 5,683,814.13 **
	\$ 3,051,496.86 *	\$ 2,470,803.20 *	\$ 2,453,090.69 *	\$ 2,453,090.69 *				
	\$34,904,890.77	\$30,054,934.06	\$31,524,692.66	\$37,528,405.44				
2001	\$33,214,771.32	\$33,705,625.12	\$30,724,399.03	\$34,338,693.50			\$ 8,169,308.49	\$ 3,479,217.64
				\$ 3,051,496.86 *				
				\$37,390,190.36				

# Investment Balance after adjusting for market values  
2010 market values were only adjusted 1/1/10 and 12/31/10

\*\*4M, Flex Gold, General Ckg

\*Cash with Fiscal Agent invested @ 2.43 - 2.71% SLGS/Library

# Rice Memorial Hospital

## Financial Statements

### February 28, 2013

#### Executive Summary

February was another negative month in terms of financial performance compared to budget and in terms of actual performance. Rice generated a loss of \$509,000 from operations in February compared to budgeted operating income of \$54,000 which compounded the YTD deficit to budget of \$1.4 million. The primary contributing factor was lower than expected patient activity & revenues and decreased reimbursement. Hospital Net Patient Revenue was 7.5% less than projected with an average daily census 2.3% lower than budgeted. Ancillary revenues and Willmar Medical Services (WMS) activity also contributed to the lower than projected results.

#### February 28, 2013 Balance Sheet:

The February YTD balance sheet has realized a decrease in net assets of \$559,000. Total Assets have increased \$828,000 while total liabilities have increased \$1.3 million. The Total Asset increase was due to an increase in current assets of \$184,000; an increase in Assets Limited as to Use of \$59,000; an increase in property, plant, and equipment of \$807,000; and a decrease in other assets of \$222,000. The increase in current assets was due to increases in Cash and Prepaid Expenses and offset by the decrease in Receivables. The Cash increase related from Receivables collections which has improved with the coding backlog mostly resolved. Assets Limited as to Use has increased due to market value increases in the Rice Trust Endowment Fund. Property, Plant, and Equipment has increased due to the Care Center Project and Other Assets have decreased due to General Investment transfers to Cash offset by a timing difference in the investment in Willmar Medical Services. Cash & General Investments have increased \$284,000 since December 31, 2012 due to Revenue Cycle improvements offsetting the negative Operating results. Liabilities have increased due to accrued expenses and funds owed Willmar Medical Services.

#### February 2013 Results:

The overall net Operating Loss was \$509,000 compared to budgeted Operating Income of \$54,000 and compared to last year's Operating Loss of \$557,000. Hospital Patient Revenues were \$392,000 (3.7%) less than budget for the month and 1.2% less than the prior year. Inpatient Revenues were 2.0% greater than budget but Outpatient Revenues were 8.0% less than budget. Inpatient revenues were driven by the increased surgical revenues but offset by the decreased census. Outpatient Revenues were the result of lower revenues in Surgery, Anesthesia, Emergency, Lab, and Medical Imaging. Most of the revenue variances related to lower volumes however, Surgery experienced a lower acuity of procedures thus creating a negative rate variance. Care Center Revenues were greater than budget by 5.0% due to higher than projected outpatient or Part B therapy services even though the census was lower. Home Medical revenues were 7.3% lower than budget due to lower Sales activity even though Rental revenues were up.

Consolidated deductions from revenue were only 2.0% (\$155,000) less than budget even though Patient Revenues were 4.7% less than budget. A downward shift in

reimbursement due to government payers contributed to this variance and when netted against Total Patient Revenues yielded a negative Net Patient Revenue variance of \$604,000 (7.1%). The Hospital's reimbursement rate for the month was 47.79% compared to a budget of 48.99%; a negative revenue variance of \$164,000.

Other operating revenues were \$116,000 (7.8%) less than budget due to projected lower WMS activity. WMS activity at Rice was less than budget by \$125,000 (7.5%) due to lower Medical Oncology and Medical Imaging activity. Total Operating Revenues were \$7.6 million or \$595,000 (7.2%) less than budget but \$31,000 (0.4%) greater than last year.

Net Expenses were \$8.2 million which was \$31,000 (0.4%) less than budget. Expenses were mixed for the month with Salaries \$84,000 (2.3%) less than budget due to lower Hospital patient activity and lower FTE's. Contract Labor was \$47,000 (20.1%) greater due to Emergency Room Physicians and Inpatient Behavioral Health coverage. In addition, Care Center contracted therapy costs exceeded budget by \$21,000 (27.6%) due to increased outpatient therapy activity. Benefits were \$193,000 (18.1%) greater due to Health Insurance claims. Supplies were \$10,000 (1.1%) less than budget due lower activity in Surgery. Drugs were \$408,000 (50.6%) less due to unrecorded Medical Oncology purchases and decreased Hospital patient activity. Purchased Services were \$41,000 (7.7%) less than budget; Repairs were \$27,000 (10.0%) greater than budget due expenditures in numerous departments and the new monitoring equipment lease; Utilities were \$4,300 (3.0%) greater than budget; Insurance was \$8,900 (15.0%) less than budget; Patient Related Travel was \$4,200 (11.6%) less than budget; Education, Travel, and Dues were \$19,000 (25.6%) greater than budget due to Administration and SWEPT activity; and Other was \$11,000 (30.5%) less than budget. Depreciation was \$15,000 (2.2%) less than budget while Interest was \$8,100 (5.5%) less than budget. Bad Debts were \$6,400 (4.8%) less than budget with Taxes \$7,100 (3.8%) greater than budget due to receivable collections. Bad Debts and Uncompensated Care were \$62,000 (235.5%) less than budget and 5.8% less than last year.

Non-operating activity was \$190,000 greater than budget due to unrealized gains. Rice will continue to monitor its investments and analyze if some investments that should be sold in order to capture the realized gains on the instruments.

The Hospital generated an Operating Loss of \$488,000 compared to a budgeted Operating Loss of \$14,000 and compared to last year's Operating Loss of \$535,000. Care Center activity generated an Operating Loss for the month of \$25,000 compared to expected Operating Income of \$50,000 and last year's Operating Income of \$18,000. The loss is due to lower than projected reimbursement and lower than projected census. Home Medical activity generated Operating Income of \$4,600 compared to budgeted Operating Income of \$4,000 and last year's Operating Loss of \$70,000.

#### **February YTD 2013 Results:**

The overall net Operating Loss was \$875,000 compared to budgeted Operating Income of \$543,000 and compared to last year's Operating Loss of \$415,000. Hospital Patient Revenues were \$1.2 million (5.3%) less than budget and 2.2% less than last year. Inpatient Revenues were 2.1% less than budget and Outpatient Revenues 7.7% less than budget. Inpatient revenues were driven by the lower census while Outpatient Revenues were the result of lower revenues in Surgery, Anesthesia, Emergency, Pharmacy, Lab, and Medical Imaging activity. Most of the revenue variances related to lower volumes

however, Surgery experienced a lower acuity of procedures thus creating a negative rate variance. Care Center Revenues were greater than budget by \$30,000 (1.9%) due to higher than projected outpatient or Part B therapy services even though the census was lower. Home Medical revenues were 3.5% lower than budget due to lower Sales activity even though Rental revenues were up.

Consolidated deductions from revenue were only 1.6% (\$267,000) less than budget even though Patient Revenues were 5.1% less than budget. A downward shift in reimbursement due to government payers contributed to this variance and when netted against Total Patient Revenues yielded a negative Net Patient Revenue variance of \$1.5 million (8.3%). The Hospital's reimbursement rate was 47.51% compared to a budget of 49.26%; a negative revenue variance of \$407,000.

Other operating revenues were \$331,000 (11.1%) less than budget due to projected lower WMS activity. WMS activity at Rice was less than budget by \$91,000 (2.7%) due to lower Medical Oncology and Medical Imaging activity. Total Operating Revenues were \$16.0 million or \$1.7 million (9.9%) less than budget and \$459,000 (2.8%) less than last year.

Net Expenses were \$16.9 million which was \$344,000 (2.0%) less than budget. Expenses were mixed with Salaries \$260,000 (3.3%) less than budget due to lower Hospital patient activity and thus lower FTE's. Contract Labor was \$93,000 (20.2%) greater due to Emergency Room Physicians and Inpatient Behavioral Health coverage. In addition, Care Center contracted therapy costs exceeded budget by \$44,000 (27.8%) due to increased outpatient therapy activity. Benefits were \$277,000 (12.2%) greater due to Health Insurance claims. Supplies were \$141,000 (6.4%) less than budget due lower activity in Surgery and Home Medical. Drugs were \$510,000 (34.5%) less due to unrecorded Medical Oncology purchases and decreased Hospital patient activity. Purchased Services were \$36,000 (3.3%) less than budget; Repairs were \$21,000 (3.9%) greater than budget due expenditures in numerous departments and the new leases; Utilities were \$12,000 (4.3%) less than budget; Insurance was \$5,700 (4.8%) less than budget; Patient Related Travel was \$9,200 (12.0%) less than budget; Education, Travel, and Dues were \$13,000 (7.4%) greater than budget due to Administration and SWEPT activity; and Other was \$18,000 (24.8%) less than budget. Depreciation was \$20,000 (1.5%) less than budget while Interest was \$15,000 (5.4%) less than budget. Bad Debts were \$35,000 (12.3%) less than budget with Taxes \$6,900 (1.8%) greater than budget due to receivable collections. Bad Debts and Uncompensated Care were \$79,000 (14.6%) less than budget but \$19,000 (4.3%) greater than last year.

Non-operating activity was \$46,000 greater than budget due to unrealized gains. Rice will continue to monitor its investments and analyze if some investments that should be sold in order to capture the realized gains on the instruments.

The Hospital generated an Operating Loss of \$905,000 compared to budgeted Operating Income of \$395,000 and last year's Operating Loss of \$474,000. Care Center activity generated an Operating Loss of \$28,000 compared to expected Operating Income of \$114,000 and last year's Operating Income of \$45,000. The loss is due to lower than projected reimbursement and lower than projected census. Home Medical activity generated Operating Income of \$58,000 compared to budgeted Operating Income of \$18,000 and last year's Operating Loss of \$16,000.

### Statistical and Volume Summary

Statistics and volumes were mixed for the month. Patient days were 2.3% less than budget while admissions were 2.5% greater than budget yielding a decrease in length of stay of 3.7% from budget. Compared to the prior year, patient days were 53 (5.2%) less for the month with admissions the same as last year. The average daily census for the month was 34.3 compared to a budget of 35.1 and 35.0 last year. Observation patients were 39.5% less than budget and the same as last year. Medicare case mix was 4.1% less than budget while the overall case mix was 2.6% less than budget. Overall activity as measured in terms of adjusted admissions was 4.5% less than budget and 5.3% less than last year while adjusted patient days were 9.0% less than budget and 10.2% less than last year. There were 60 deliveries for the month compared to a budget of 60 and 53 from a year ago. Care Center resident days were 7.9% less than budget with an average daily census of 68.1 compared to the budget of 74. The decrease was due to the Project C construction.

YTD patient days were 3.0% less than budget while admissions were 2.0% less than budget yielding a decrease in length of stay of 1.1% from the budget. Compared to the prior year, patient days were 128 (5.8%) less with admissions 20 (3.3%) less than last year. The average daily census was 35.1 compared to a budget of 36.2 and 36.6 last year. Observation patients were 39.9% less than budget and 25.4% less than last year. Medicare case mix was 4.7% less than budget while the overall case mix was 3.0% less than budget. Overall activity as measured in terms of adjusted admissions was 5.4% less than budget and 6.4% less than last year while adjusted patient days were 6.3% less than budget and 8.8% less than last year. There were 140 deliveries compared to a budget of 115 and 108 from a year ago. Care Center resident days were 7.8% less than budget with an average daily census of 68.2 compared to the budget of 74.

Ancillary departments were mixed for the month. Surgery procedures were 0.9% greater than budget and 0.7% greater than last year. GI procedures are now grouped into Surgery procedures. Emergency Room visits were 6.0% less than budget and 5.7% less than last year. Lab tests were down 6.5% from budget and 7.0% less than last year. Medical Imaging procedures were up 6.7% from budget but 9.1% less than last year. Radiation Oncology treatments were 32.1% less than budget and 31.4% less than last year while Medical Oncology visits were 27.8% less than budget and 27.1% less than last year. Dialysis treatments were 7.7% greater than budget and 8.7% greater than last year; Rehab visits were 7.8% greater than budget and 8.1% greater than last year; Hospice visits were 2.7% less than budget and 5.7% less than last year; and Ambulance runs were 10.2% greater than budget and 11.3% greater than last year.

On a YTD basis, Surgery procedures were 2.1% less than budget and 2.4% less than last year. Emergency Room visits were 4.7% less than budget and 4.5% less than last year. Lab tests were down 8.2% from budget and 8.9% less than last year. Medical Imaging procedures were up 1.0% from budget but 14.2% less than last year. Radiation Oncology treatments were 34.0% less than budget and 33.3% less than last year while Medical Oncology visits were 2.8% less than budget and 1.8% less than last year. Dialysis treatments were 9.4% greater than budget and 10.5% greater than last year; Rehab visits were 3.6% greater than and 2.4% greater than last year; Hospice visits were 2.2% greater than budget but 0.8% less than last year; and Ambulance runs were 9.9% greater than budget and 11.0% greater than last year.

Full Time Equivalent's (FTE's) for the month were 806 compared to a budget of 829 (2.8% less) and compared to last year's total of 823 (2.1% less). Hospital FTE's were 2.5% less than budget; Care Center 3.8% less than budget; and Home Medical 4.5% less than budget. YTD FTE's were 803 compared to a budget of 834 (3.7% less) and last year's total of 815 (1.4% less). Hospital FTE's were 3.8% less than budget and 3.2% less than last year; Care Center was 3.0% less than budget but 0.7% greater than last year; and Home Medical was 3.2% less than budget but 13.0% greater than last year.

### **Key Indicators**

The Operational indicators were negative for the month compared to budget. Consolidated Operating Margin was -6.6% compared to the budget target of 0.7% and last year's -7.3%. Excess Margin was -3.0% compared to a budget of 1.6% and last year's -7.2%. The EBIDA Margin was 7.2% for the month compared to a budget of 11.4% and last year's 4.2%.

The YTD Operational indicators were negative compared to budget. Consolidated Operating Margin was -5.4% compared to the budget of 3.0% and last year's -2.5%. Excess Margin was -4.1% compared to a budget of 3.9% and last year's -1.4%. The EBIDA Margin was 5.9% compared to a budget of 14.5% and last year's 8.9%.

The Financial ratios indicate that the Debt/Capitalization ratio of 43.4% was higher than the year-end target of 41.8% and higher than the benchmark of 38.7%. Debt Service Coverage was 1.6 compared to the budget of 3.1 and the debt covenant of 1.25. Days in accounts receivable were 60 compared to a target of 50 and last year's 55. Days of Cash were 110 compared to the year-end target of 129 and last year's 112. The Cash/Debt ratio was 64% compared to the year-end target of 82%; last year's 61% and the benchmark of 87%. The Financial Strength Index was -0.96 compared to the budget of 1.21 and 0.73 last year.

YTD Hospital productivity ratios in terms of staffing was greater than budget with FTE's per adjusted admit at 15.2 compared to a budget of 14.7; last year's ratio of 14.8; and the benchmark of 14.9. FTE's per adjusted patient day were 4.3 compared to the budget of 4.1; last year's ratio of 4.1; and the benchmark of 4.4. Care Center Hours per Resident Day were 6.4 compared to the budget of 6.2 and the benchmark of 5.8. Sales per FTE at Home Medical were \$155,000 which was 0.3% less than the target but 0.1% higher than last year.

**RICE MEMORIAL HOSPITAL  
CONSOLIDATED  
BALANCE SHEET**  
For the Two Months Ending February 28, 2013

	CURRENT YEAR	PRIOR YEAR END	CHANGE
<b>1 ASSETS</b>			
<b>2 CURRENT ASSETS</b>			
3 CASH AND CASH EQUIVALENTS	\$4,655,089	\$2,999,489	\$1,655,601
4 TRUSTEE BOND AGREEMENTS - CURRENT	2,122,444	2,393,907	(271,463)
5 ACCOUNTS RECEIVABLE NET	17,032,716	18,416,955	(1,384,239)
6 OTHER RECEIVABLES	491,472	626,156	(134,684)
7 INVENTORY	1,927,435	1,881,543	45,892
8 PREPAID EXPENSES	1,353,973	1,080,525	273,449
<b>10 TOTAL CURRENT ASSETS</b>	<b>27,583,129</b>	<b>27,398,573</b>	<b>184,557</b>
<b>12 ASSETS LIMITED AS TO USE</b>			
13 HELD BY TRUSTEES - BOND AGREEMENTS	3,181,089	3,181,089	0
15 REMAINDER UNITRUST - RECEIVABLE	43,996	43,996	0
16 ENDOWMENT FUND - INVESTMENTS	2,676,647	2,616,990	59,657
<b>18 TOTAL ASSETS - USE IS LIMITED</b>	<b>5,901,733</b>	<b>5,842,075</b>	<b>59,657</b>
<b>20 PROPERTY PLANT &amp; EQUIPMENT</b>			
21 PROPERTY PLANT & EQUIPMENT	133,846,361	132,297,068	1,549,293
22 LESS: ACCUMULATED DEPRECIATION	(73,483,353)	(72,741,611)	(741,741)
<b>24 NET PROPERTY, PLANT &amp; EQUIPMENT</b>	<b>60,363,008</b>	<b>59,555,457</b>	<b>807,552</b>
<b>26 OTHER ASSETS</b>			
27 INVESTMENTS	24,571,227	25,941,901	(1,370,674)
28 INVESTMENTS - SHARED HEALTH RESOURCES	425,186	425,186	0
29 INVESTMENTS - WILLMAR MEDICAL SERVICES	4,796,673	3,647,124	1,149,549
30 OTHER INVESTMENTS	79,963	79,963	0
31 GOODWILL, NET	85,833	86,056	(222)
32 DEFERRED DEBT ACQUISITION COSTS	197,900	200,398	(2,498)
33 OTHER	987	0	987
<b>35 TOTAL OTHER ASSETS</b>	<b>30,157,770</b>	<b>30,380,628</b>	<b>(222,858)</b>
<b>37 TOTAL ASSETS</b>	<b>\$124,005,640</b>	<b>\$123,176,733</b>	<b>\$828,907</b>
<b>40 LIABILITIES AND NET ASSETS</b>			
<b>41 CURRENT LIABILITIES</b>			
42 CURRENT MATURITIES OF LONG TERM DEBT	\$2,290,222	\$2,290,275	(\$54)
43 ACCOUNTS PAYABLE - TRADE	1,846,694	1,730,604	116,090
44 ESTIMATED THIRD PARTY PAYOR SETTLEMENTS	(29,504)	(29,504)	0
45 ACCRUED SALARIES, WAGES AND BENEFITS	11,441,525	10,992,653	448,872
46 ACCRUED INTEREST AND DUE TO WMS	3,107,084	2,089,775	1,017,309
<b>48 TOTAL CURRENT LIABILITIES</b>	<b>18,656,021</b>	<b>17,073,804</b>	<b>1,582,217</b>
<b>50 LONG TERM DEBT (LESS CURRENT PORTION)</b>	<b>45,763,144</b>	<b>45,957,263</b>	<b>(194,118)</b>
<b>52 TOTAL LIABILITIES</b>	<b>64,419,165</b>	<b>63,031,067</b>	<b>1,388,099</b>
<b>56 NET ASSETS</b>			
57 RESTRICTED FUNDS			
58 DEBT SERVICE AND RESERVE	3,181,089	3,181,089	0
59 SPECIFIC PURPOSE FUND	85,051	88,338	(3,286)
60 PERMANENT ENDOWMENT	2,676,647	2,616,990	59,657
61 CURRENT YEAR INCOME	(674,560)	2,430,598	(3,105,158)
62 UNRESTRICTED	54,318,247	51,828,651	2,489,596
<b>64 TOTAL NET ASSETS</b>	<b>59,586,475</b>	<b>60,145,666</b>	<b>(559,191)</b>
<b>66 TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$124,005,640</b>	<b>\$123,176,733</b>	<b>\$828,907</b>

RICE MEMORIAL HOSPITAL CONSOLIDATED  
For the Two Months Ending February 28, 2013

	CURRENT MONTH			YEAR TO DATE		
	ACTUAL	BUDGET	VAR %	ACTUAL	BUDGET	VAR %
OPERATING REVENUE						
INPATIENT REVENUE	\$5,031,864	\$4,925,750	2.2%	\$10,824,846	\$10,824,846	(0.0%)
OUTPATIENT REVENUE	8,711,710	9,542,788	(8.7%)	18,841,997	20,355,857	(7.4%)
RICE CARE CENTER REVENUE	810,151	771,932	5.0%	1,656,238	30,112	1.9%
RICE HOME MEDICAL REVENUE	938,037	1,011,405	(7.3%)	2,035,048	1,799,116	(3.5%)
TOTAL PATIENT REVENUE	15,491,762	16,251,875	(4.7%)	33,125,205	33,358,725	(0.7%)
LESS DISCOUNTS & CONTRACTUALS	7,550,819	7,650,353	(1.3%)	16,177,299	16,401,606	(1.4%)
LESS UNCOMPENSATED CARE	73,981	129,893	(43.0%)	216,643	259,977	(16.7%)
TOTAL DEDUCTIONS FROM REVENUE	7,624,800	7,780,246	(2.0%)	16,393,942	16,661,583	(1.6%)
NET REVENUE FROM PATIENTS	7,866,962	8,471,629	(7.1%)	16,731,263	18,253,378	(8.3%)
OTHER OPERATING REVENUE	1,383,104	1,499,594	(7.8%)	2,668,476	3,000,035	(11.1%)
TOTAL OPERATING REVENUE	9,250,066	9,971,223	(7.3%)	19,399,739	21,253,413	(8.7%)
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	1,553,401	1,678,710	(7.5%)	3,315,114	3,406,208	(2.7%)
TOTAL OPERATING REVENUE	7,696,665	8,292,513	(7.2%)	16,084,625	17,847,205	(9.9%)
OPERATING EXPENSES						
SALARIES AND WAGES	3,568,985	3,653,508	(2.3%)	7,585,723	7,846,697	(3.3%)
CONTRACT LABOR	282,774	235,400	20.1%	555,985	462,500	20.2%
SUPPLEMENTAL BENEFITS	1,261,024	1,067,983	18.1%	2,559,080	2,281,226	12.2%
SUPPLIES	1,004,317	1,015,278	(1.1%)	2,054,852	2,196,244	(6.4%)
DRUGS	398,246	808,816	(50.6%)	1,478,263	(510,665)	(34.5%)
PURCHASED SERVICES	498,129	539,950	(7.7%)	1,050,123	1,086,300	(3.3%)
REPAIRS, SERVICE & RENTALS	301,466	274,063	10.0%	560,860	21,969	3.9%
UTILITIES	150,073	145,730	3.0%	582,829	21,969	3.9%
INSURANCE	50,811	59,784	(15.0%)	283,293	295,882	(4.3%)
PATIENT RELATED TRAVEL	32,634	36,903	(11.6%)	113,862	119,568	(4.8%)
EDUCATION, TRAVEL, & DUES	96,408	76,734	25.6%	67,993	77,256	(12.0%)
OTHER	25,663	36,922	(30.5%)	189,238	13,035	7.4%
DEPRECIATION AND AMORT	662,100	677,129	(2.2%)	56,302	74,848	(24.8%)
INTEREST	139,124	147,228	(5.5%)	1,334,065	1,354,342	(1.5%)
BAD DEBTS	129,167	135,649	(4.8%)	281,564	297,527	(5.4%)
TAXES & SURCHARGE	194,221	187,121	3.8%	254,166	289,841	(12.3%)
TOTAL OPERATING EXPENSES	8,795,142	9,096,198	(3.3%)	18,317,831	18,971,922	(3.4%)
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	589,144	858,584	(31.4%)	1,358,139	1,667,978	(18.6%)
NET OPERATING EXPENSES	8,205,998	8,237,614	(0.4%)	16,959,692	17,303,944	(2.0%)
OPERATING INCOME (LOSS)	(509,333)	54,899	(1,027.8%)	(875,067)	543,261	(261.1%)
NON OPERATING INCOME	267,171	77,163	246.2%	206,506	154,325	29.9%
NET INCOME (LOSS)	(242,162)	132,062	(283.4%)	(668,561)	697,586	(196.7%)
PRIOR YR				PRIOR YR		
OPERATING REVENUE	\$4,852,132		3.7%	\$10,547,407		(2.2%)
TOTAL PATIENT REVENUE	9,168,154		(5.0%)	19,760,218		(4.6%)
TOTAL OPERATING REVENUE	629,954		28.6%	3,011,212		1.9%
TOTAL OPERATING EXPENSES	855,922		9.6%	1,799,116		(3.5%)
TOTAL OPERATING INCOME (LOSS)	15,066,162		0.1%	33,358,725		(5.1%)
TOTAL OPERATING INCOME (LOSS)	7,589,770		(0.5%)	16,014,168		1.0%
TOTAL OPERATING INCOME (LOSS)	144,416		(48.8%)	247,849		(12.6%)
TOTAL OPERATING INCOME (LOSS)	7,734,186		(1.4%)	16,262,017		0.8%
TOTAL OPERATING INCOME (LOSS)	7,771,976		1.2%	17,096,708		(2.1%)
TOTAL OPERATING INCOME (LOSS)	1,472,234		(6.1%)	2,882,171		(7.4%)
TOTAL OPERATING INCOME (LOSS)	9,244,210		0.1%	19,978,879		(2.9%)
TOTAL OPERATING INCOME (LOSS)	1,578,330		(1.6%)	3,434,615		(3.5%)
TOTAL OPERATING INCOME (LOSS)	7,665,880		0.4%	16,543,264		(2.8%)
TOTAL OPERATING INCOME (LOSS)	3,902,710		(8.6%)	7,844,975		(3.3%)
TOTAL OPERATING INCOME (LOSS)	277,296		2.0%	552,177		0.7%
TOTAL OPERATING INCOME (LOSS)	896,647		40.6%	2,174,736		17.7%
TOTAL OPERATING INCOME (LOSS)	922,867		8.8%	1,821,477		12.8%
TOTAL OPERATING INCOME (LOSS)	833,467		(52.2%)	1,539,021		(37.1%)
TOTAL OPERATING INCOME (LOSS)	608,324		(7.7%)	1,241,514		(15.4%)
TOTAL OPERATING INCOME (LOSS)	236,727		27.3%	489,014		19.2%
TOTAL OPERATING INCOME (LOSS)	145,093		3.4%	298,819		(5.2%)
TOTAL OPERATING INCOME (LOSS)	53,704		(5.4%)	107,408		(6.0%)
TOTAL OPERATING INCOME (LOSS)	30,377		7.4%	65,058		4.5%
TOTAL OPERATING INCOME (LOSS)	78,437		22.9%	175,808		7.6%
TOTAL OPERATING INCOME (LOSS)	27,419		(6.4%)	98,173		(42.7%)
TOTAL OPERATING INCOME (LOSS)	669,367		(1.1%)	1,301,726		2.5%
TOTAL OPERATING INCOME (LOSS)	207,051		(32.8%)	415,044		(32.2%)
TOTAL OPERATING INCOME (LOSS)	71,350		(6.482)	203,417		24.9%
TOTAL OPERATING INCOME (LOSS)	140,161		3.8%	346,072		10.1%
TOTAL OPERATING INCOME (LOSS)	9,100,997		(3.4%)	18,674,435		(1.9%)
TOTAL OPERATING INCOME (LOSS)	877,175		(32.8%)	1,714,657		(20.8%)
TOTAL OPERATING INCOME (LOSS)	8,223,822		(0.2%)	16,959,768		0.0%
TOTAL OPERATING INCOME (LOSS)	(557,942)		(8.7%)	(415,504)		110.6%
TOTAL OPERATING INCOME (LOSS)	6,073		4,299.3%	183,148		9.5%
TOTAL OPERATING INCOME (LOSS)	(851,869)		(56.1%)	(573,336)		(190.5%)

**RICE HOSPITAL**  
**CURRENT MONTH**  
 For Periods Ending February 28, 2013

	CURRENT MONTH ACTUAL		CURRENT MONTH BUDGET		RICE ACT/BUD		PRIOR YEAR ACTUAL		RICE CYPY	
	RICE	WMS	RICE	WMS	VAR \$	VAR %	RICE	WMS	VAR \$	VAR %
<b>OPERATING REVENUE</b>										
INPATIENT REVENUE	\$4,700,080	\$331,784	\$4,925,750	\$318,391	\$92,721	2.0%	\$4,543,594	\$308,538	\$156,486	3.4%
OUTPATIENT REVENUE	5,570,134	3,141,576	9,542,788	3,487,115	(485,539)	(8.0%)	5,848,523	3,319,630	(278,389)	(4.8%)
TOTAL PATIENT REVENUE	10,270,214	3,473,360	14,468,537	3,805,506	(392,817)	(3.7%)	10,392,117	3,628,168	(121,993)	(1.2%)
LESS DISCOUNTS & CONTRACTUALS	5,178,641	1,928,841	7,252,617	2,140,046	66,069	1.3%	5,278,535	2,024,648	(99,894)	(1.9%)
LESS UNCOMPENSATED CARE	73,840	0	128,023	0	(54,183)	(42.3%)	144,281	0	(70,441)	(48.8%)
TOTAL DEDUCTIONS FROM REVENUE	5,252,481	1,928,841	7,380,640	2,140,046	11,886	0.2%	5,422,816	2,024,648	(170,335)	(3.1%)
NET REVENUE FROM PATIENTS	5,017,733	1,544,518	7,087,897	1,665,460	(404,704)	(7.5%)	4,969,302	1,603,520	48,432	1.0%
OTHER OPERATING REVENUE	1,369,744	8,882	1,495,807	13,250	(112,813)	(7.6%)	1,463,558	4,923	(93,813)	(6.4%)
TOTAL OPERATING REVENUE	6,387,478	1,553,401	8,583,704	1,678,710	(517,516)	(7.5%)	6,432,859	1,608,443	(45,381)	(0.7%)
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	0	1,553,401	1,678,710	0	0	0.0%	0	1,578,330	0	0.0%
<b>TOTAL OPERATING REVENUE</b>	<b>6,387,478</b>	<b>0</b>	<b>6,904,994</b>	<b>6,904,994</b>	<b>(517,516)</b>	<b>(7.5%)</b>	<b>6,432,859</b>	<b>30,113</b>	<b>(45,381)</b>	<b>(0.7%)</b>
<b>OPERATING EXPENSES</b>										
SALARIES AND WAGES	2,989,226	156,532	3,201,976	156,532	(56,218)	(1.8%)	3,312,556	160,357	(323,330)	(9.8%)
CONTRACT LABOR	44,693	141,026	159,357	141,026	26,362	143.8%	113,753	132,626	(69,060)	(60.7%)
SUPPLEMENTAL BENEFITS	1,039,183	40,726	895,304	40,726	184,604	21.6%	670,149	46,322	369,033	55.1%
SUPPLIES	668,232	13,807	636,747	17,532	31,485	4.9%	538,284	18,422	556,707	24.1%
DRUGS	214,022	165,738	791,499	406,172	(171,305)	(44.5%)	382,614	437,707	(820,321)	(44.1%)
PURCHASED SERVICES	406,935	20,609	500,710	31,451	(62,325)	(13.3%)	535,210	20,436	(555,646)	(24.0%)
REPAIRS, SERVICE & RENTALS	268,483	10,967	246,490	5,824	21,994	8.9%	214,957	5,506	220,463	24.9%
UTILITIES	127,758	146	126,692	188	1,254	1.0%	126,692	150	126,841	0.8%
INSURANCE	48,038	0	49,472	775	(659)	(1.4%)	44,614	767	45,381	7.7%
PATIENT RELATED TRAVEL	17,570	838	19,890	1,232	(1,088)	(5.8%)	15,099	1,876	16,975	16.4%
EDUCATION, TRAVEL, & DUES	83,536	1,452	84,988	3,586	18,928	29.3%	67,430	1,807	69,238	23.9%
OTHER	13,796	0	13,796	1,828	(14,178)	(50.7%)	22,937	1,318	16,106	(39.9%)
DEPRECIATION AND AMORT	587,505	0	611,859	0	(24,354)	(4.0%)	583,270	14,072	(9,142)	(35.1%)
INTEREST	124,655	0	124,614	41	41	0.0%	192,003	0	192,003	0.7%
BAD DEBTS	87,176	37,304	130,191	37,641	(5,374)	(5.8%)	30,060	35,809	65,868	190.0%
TAXES & SURCHARGE	154,941	0	147,500	0	7,441	5.0%	119,083	0	119,083	30.1%
TOTAL OPERATING EXPENSES	6,875,749	589,144	7,464,893	844,512	(43,392)	(0.6%)	6,968,711	877,175	(92,962)	(1.3%)
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	0	589,144	589,144	0	0	0.0%	0	877,175	0	0.0%
NET OPERATING EXPENSES	6,875,749	0	6,875,749	(14,072)	(43,392)	(0.6%)	6,968,711	0	(92,962)	(1.3%)
OPERATING INCOME (LOSS)	(488,271)	0	(488,271)	(75)	(474,124)	3,351.5%	(535,852)	30,113	(505,739)	(8.9%)
NON OPERATING INCOME	266,846	0	266,846	0	191,013	251.9%	1,279	0	1,279	20,766.8%
NET INCOME (LOSS)	(221,425)	0	(221,425)	(75)	(283,111)	(4590.0%)	(534,573)	(50,116)	(504,460)	(56.6%)

**RICE HOSPITAL**  
**YEAR TO DATE**  
 For Periods Ending February 28, 2013

	CURRENT YTD ACTUAL			CURRENT YTD BUDGET			RICE ACT/BUD			PRIOR YEAR ACTUAL			RICE CV/FY		
	RICE	WMS	TOTAL	RICE	WMS	TOTAL	RICE	VAR \$	VAR %	RICE	WMS	TOTAL	RICE	VAR \$	VAR %
<b>OPERATING REVENUE</b>															
INPATIENT REVENUE	\$9,928,888	\$663,034	\$10,591,922	\$10,143,308	\$681,538	\$10,824,846	\$10,824,846	(\$214,420)	(2.1%)	\$9,814,569	\$732,838	\$10,547,407	\$114,319	1.2%	
OUTPATIENT REVENUE	12,115,784	6,726,213	18,841,997	13,129,195	7,236,662	20,365,857	(1,013,411)	(7.7%)	12,723,570	7,036,648	19,760,218	(607,786)	(4.8%)		
<b>TOTAL PATIENT REVENUE</b>	<b>22,044,672</b>	<b>7,389,247</b>	<b>29,433,919</b>	<b>23,272,503</b>	<b>7,908,200</b>	<b>31,180,703</b>	<b>(1,227,831)</b>	<b>(5.3%)</b>	<b>22,538,139</b>	<b>7,769,486</b>	<b>30,307,625</b>	<b>(493,467)</b>	<b>(2.2%)</b>		
LESS DISCOUNTS & CONTRACTUALS	11,144,805	4,095,220	15,240,025	11,040,155	4,528,492	15,568,648	104,650	0.9%	11,122,558	4,319,894	15,442,453	22,247	0.2%		
LESS UNCOMPENSATED CARE	216,502	0	216,502	253,613	0	253,613	(37,111)	(14.6%)	245,319	0	245,319	(28,817)	(11.7%)		
<b>TOTAL DEDUCTIONS FROM REVENUE</b>	<b>11,361,307</b>	<b>4,095,220</b>	<b>15,456,527</b>	<b>11,293,768</b>	<b>4,528,492</b>	<b>15,822,260</b>	<b>67,539</b>	<b>0.6%</b>	<b>11,367,877</b>	<b>4,319,894</b>	<b>15,687,772</b>	<b>(6,570)</b>	<b>(0.1%)</b>		
<b>NET REVENUE FROM PATIENTS</b>	<b>10,683,365</b>	<b>3,294,027</b>	<b>13,977,392</b>	<b>11,978,735</b>	<b>3,379,708</b>	<b>15,358,443</b>	<b>(1,295,369)</b>	<b>(10.8%)</b>	<b>11,170,262</b>	<b>3,449,592</b>	<b>14,619,853</b>	<b>(486,896)</b>	<b>(4.4%)</b>		
OTHER OPERATING REVENUE	2,638,293	21,087	2,659,380	2,965,114	26,500	2,991,614	(326,821)	(11.0%)	2,857,996	15,136	2,873,132	(219,703)	(7.7%)		
<b>TOTAL OPERATING REVENUE</b>	<b>13,321,659</b>	<b>3,315,114</b>	<b>16,636,772</b>	<b>14,943,849</b>	<b>3,406,208</b>	<b>18,350,057</b>	<b>(1,622,190)</b>	<b>(10.9%)</b>	<b>14,028,257</b>	<b>3,464,728</b>	<b>17,492,985</b>	<b>(706,599)</b>	<b>(5.0%)</b>		
LESS: WILLMAR MEDICAL SERVICES OPERATING REVENUE	0	3,315,114	3,315,114	0	3,406,208	3,406,208	0	0.0%	0	3,434,615	3,434,615	0	0.0%		
<b>TOTAL OPERATING REVENUE</b>	<b>13,321,659</b>	<b>0</b>	<b>13,321,659</b>	<b>14,943,849</b>	<b>0</b>	<b>14,943,849</b>	<b>(1,622,190)</b>	<b>(10.9%)</b>	<b>14,028,257</b>	<b>0</b>	<b>14,028,257</b>	<b>(706,599)</b>	<b>(5.0%)</b>		
<b>OPERATING EXPENSES</b>															
SALARIES AND WAGES	6,364,003	335,234	6,699,237	6,566,543	338,234	6,904,777	(202,539)	(3.1%)	6,638,197	317,568	6,955,765	(274,193)	(4.1%)		
CONTRACT LABOR	92,345	258,801	351,146	38,972	263,295	302,266	53,374	137.0%	240,155	263,590	503,745	(147,810)	(61.5%)		
SUPPLEMENTAL BENEFITS	2,119,824	87,220	2,207,044	1,832,911	87,220	1,920,132	286,913	15.7%	1,725,705	91,691	1,817,396	394,119	22.8%		
SUPPLIES	1,316,440	32,858	1,349,299	1,412,565	38,178	1,450,743	(96,124)	(6.8%)	1,128,458	36,333	1,164,791	187,982	16.7%		
DRUGS	496,409	439,460	935,868	686,404	759,582	1,445,989	(189,999)	(27.7%)	678,642	831,551	1,510,193	(182,234)	(26.9%)		
PURCHASED SERVICES	851,675	73,975	925,650	940,270	59,432	999,702	(88,595)	(9.4%)	1,105,206	42,235	1,147,441	(253,531)	(22.9%)		
REPAIRS, SERVICE & RENTALS	507,832	27,556	535,388	501,194	16,440	517,634	6,637	1.3%	439,528	15,917	455,445	68,304	15.5%		
UTILITIES	241,209	375	241,584	254,118	376	254,494	(12,909)	(5.1%)	259,038	308	259,346	(17,830)	(6.9%)		
INSURANCE	96,660	924	97,584	97,394	1,550	98,944	(734)	(0.8%)	89,228	1,534	90,761	7,432	8.3%		
PATIENT RELATED TRAVEL	38,177	2,211	40,388	39,164	2,586	41,751	(987)	(2.5%)	35,989	2,602	38,591	2,188	6.1%		
EDUCATION, TRAVEL, & DUES	162,515	5,843	168,358	151,682	6,893	158,575	10,833	7.1%	150,359	4,031	154,390	12,156	8.1%		
OTHER	38,661	0	38,661	56,567	3,435	60,001	(17,906)	(31.7%)	90,240	1,818	92,057	(51,579)	(57.2%)		
DEPRECIATION AND AMORT	1,171,776	14,164	1,185,941	1,223,880	0	1,223,880	(52,103)	(4.3%)	1,129,976	28,145	1,158,121	41,800	3.7%		
INTEREST	252,351	0	252,351	252,275	0	252,275	76	0.0%	384,791	0	384,791	(132,440)	(34.4%)		
BAD DEBTS	174,483	79,017	253,500	199,243	79,681	278,925	(24,760)	(12.4%)	120,472	77,346	197,818	54,012	44.8%		
TAXES & SURCHARGE	302,597	0	302,597	295,000	0	295,000	7,597	2.6%	286,963	0	286,963	15,633	5.4%		
<b>TOTAL OPERATING EXPENSES</b>	<b>14,226,958</b>	<b>1,357,639</b>	<b>15,584,597</b>	<b>14,548,181</b>	<b>1,653,906</b>	<b>16,202,087</b>	<b>(321,223)</b>	<b>(2.2%)</b>	<b>14,502,947</b>	<b>1,714,667</b>	<b>16,217,614</b>	<b>(2,715,988)</b>	<b>(19.9%)</b>		
LESS: WILLMAR MEDICAL SERVICES OPERATING EXPENSES	0	1,358,139	1,358,139	0	1,667,978	1,667,978	0	0.0%	0	1,714,667	1,714,667	0	0.0%		
<b>NET OPERATING EXPENSES</b>	<b>14,226,958</b>	<b>(500)</b>	<b>14,226,458</b>	<b>14,548,181</b>	<b>(14,072)</b>	<b>14,534,109</b>	<b>(321,223)</b>	<b>(2.2%)</b>	<b>14,502,947</b>	<b>0</b>	<b>14,502,947</b>	<b>(2,715,988)</b>	<b>(19.9%)</b>		
<b>OPERATING INCOME (LOSS)</b>	<b>(905,300)</b>	<b>500</b>	<b>(904,800)</b>	<b>395,668</b>	<b>14,072</b>	<b>409,740</b>	<b>(1,300,967)</b>	<b>(328.8%)</b>	<b>(474,689)</b>	<b>30,113</b>	<b>(444,576)</b>	<b>(430,610)</b>	<b>90.7%</b>		
NON OPERATING INCOME	200,356	(500)	199,856	151,667	0	151,667	48,689	32.1%	171,624	0	171,624	28,733	16.7%		
<b>NET INCOME (LOSS)</b>	<b>(704,944)</b>	<b>0</b>	<b>(704,944)</b>	<b>547,334</b>	<b>(14,072)</b>	<b>533,262</b>	<b>(1,252,278)</b>	<b>(232.8%)</b>	<b>(303,066)</b>	<b>30,113</b>	<b>(272,953)</b>	<b>(330,879)</b>	<b>(53.2%)</b>		



**RICE HOME MEDICAL**  
For the Month Ending February 28, 2013

	ACTUAL	% of SALES/ GP	BUDGET	% of SALES/ GP	% CHANGE	Prior Yr	% of SALES/ GP	% CHANGE
<b>GROSS SALES</b>								
SALES REVENUE	\$521,640	55.5%	\$635,644	62.8%	(17.9%)	\$526,356	61.5%	(0.9%)
RENTS REVENUE	416,397	44.3%	375,761	37.1%	10.8%	329,567	38.5%	26.3%
MISC REVENUE	1,159	0.1%	500	0.0%	131.8%		0.0%	0.0%
<b>GROSS SALES</b>	<b>939,196</b>	<b>100.0%</b>	<b>1,011,905</b>	<b>100.0%</b>	<b>(7.2%)</b>	<b>855,923</b>	<b>100.0%</b>	<b>9.7%</b>
LESS: CONTRACTUAL ALLOWANCES	(177,287)	(18.9%)	(220,191)	(21.8%)	(19.5%)	(168,389)	(19.7%)	5.3%
LESS: UNCOMPENSATED CARE	(141)	0.0%	(1,870)	(0.2%)	(92.5%)	(135)	0.0%	4.4%
<b>NET SALES</b>	<b>761,768</b>	<b>81.1%</b>	<b>789,844</b>	<b>78.1%</b>	<b>(3.6%)</b>	<b>687,399</b>	<b>80.3%</b>	<b>10.8%</b>
<b>COST OF GOODS SOLD</b>								
OXYGEN	9,727	1.3%	10,861	1.4%	(10.4%)	10,032	1.5%	(3.0%)
EQUIPMENT	86,756	11.4%	88,517	11.2%	(2.0%)	85,327	12.4%	1.7%
SUPPLY - FREIGHT	14,300	1.9%	15,000	1.9%	(4.7%)	14,293	2.1%	0.0%
SUPPLY	152,358	20.0%	180,924	22.9%	(15.8%)	205,706	29.9%	(25.9%)
EQUIPMENT REPAIR	5,732	0.8%	13,875	1.8%	(58.7%)	6,846	1.0%	(16.3%)
SHOP EXPENSE	3,948	0.5%	5,567	0.7%	(29.1%)	2,894	0.4%	36.4%
PURCHASE DISCOUNTS	(2,683)	(0.4%)	(2,570)	(0.3%)	4.4%	(2,855)	(0.4%)	(6.0%)
<b>TOTAL COST OF GOODS SOLD</b>	<b>270,138</b>	<b>35.5%</b>	<b>312,174</b>	<b>39.5%</b>	<b>(13.5%)</b>	<b>322,243</b>	<b>46.9%</b>	<b>(16.2%)</b>
<b>GROSS PROFIT</b>	<b>491,630</b>	<b>64.5%</b>	<b>477,670</b>	<b>60.5%</b>	<b>2.9%</b>	<b>365,156</b>	<b>53.1%</b>	<b>34.6%</b>
<b>OPERATING EXPENSES</b>								
SALARIES & WAGES	229,977	30.2%	242,542	30.7%	(5.2%)	214,673	31.2%	7.1%
SUPPLEMENTAL BENEFITS	80,599	10.6%	81,217	10.3%	(0.8%)	68,903	10.0%	17.0%
SUPPLIES AND DRUGS	8,443	1.1%	9,456	1.2%	(10.7%)	5,934	0.9%	42.3%
PURCHASED SERVICES	49,736	6.5%	26,802	3.4%	85.6%	42,654	6.2%	16.6%
REPAIRS, SERVICE & RENTALS	19,370	2.5%	18,534	2.3%	4.5%	13,523	2.0%	43.2%
UTILITIES	11,231	1.5%	10,536	1.3%	6.6%	7,413	1.1%	51.5%
INSURANCE	(1,273)	(0.2%)	6,262	0.8%	(120.3%)	5,454	0.8%	(123.3%)
PATIENT RELATED TRAVEL	13,931	1.8%	16,673	2.1%	(16.4%)	12,954	1.9%	7.5%
EDUCATION, TRAVEL, & DUES	5,805	0.8%	4,855	0.6%	19.6%	3,590	0.5%	61.7%
OTHER EXPENSE	11,149	1.5%	6,871	0.9%	62.3%	2,982	0.4%	273.9%
DEPRECIATION & AMORTIZATION	46,720	6.1%	37,394	4.7%	24.9%	40,918	6.0%	14.2%
INTEREST EXPENSE	3,568	0.5%	3,797	0.5%	(6.0%)	3,958	0.6%	(9.9%)
BAD DEBTS	3,369	0.4%	4,208	0.5%	(19.9%)	8,742	1.3%	(61.5%)
TAXES	4,313	0.6%	4,451	0.6%	(3.1%)	3,698	0.5%	16.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>486,938</b>	<b>63.9%</b>	<b>473,598</b>	<b>60.0%</b>	<b>2.8%</b>	<b>435,396</b>	<b>63.3%</b>	<b>11.8%</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>4,692</b>	<b>0.6%</b>	<b>4,072</b>	<b>0.5%</b>	<b>15.2%</b>	<b>(70,240)</b>	<b>(10.2%)</b>	<b>(106.7%)</b>
NON-OPERATING INCOME		0.0%	829	0.1%	(100.0%)	4,044	0.6%	(100.0%)
<b>NET INCOME (LOSS)</b>	<b>\$4,692</b>	<b>0.6%</b>	<b>\$4,901</b>	<b>0.6%</b>	<b>(4.3%)</b>	<b>(\$66,196)</b>	<b>(9.6%)</b>	<b>(107.1%)</b>

**RICE HOME MEDICAL**  
For the Two Months Ending February 28, 2013

	ACTUAL	% of SALES/GP	BUDGET	% of SALES/GP	% CHANGE	Prior Yr	% of SALES/GP	% CHANGE
<b>GROSS SALES</b>								
SALES REVENUE	\$1,146,735	56.3%	\$1,388,856	65.8%	(17.4%)	\$1,166,591	64.8%	(1.7%)
RENIS REVENUE	888,313	43.6%	719,276	34.1%	23.5%	632,525	35.2%	40.4%
MISC REVENUE	1,870	0.1%	1,000	0.0%	87.0%		0.0%	0.0%
<b>GROSS SALES</b>	<b>2,036,918</b>	<b>100.0%</b>	<b>2,109,132</b>	<b>100.0%</b>	<b>(3.4%)</b>	<b>1,799,116</b>	<b>100.0%</b>	<b>13.2%</b>
LESS: CONTRACTUAL ALLOWANCES	(440,582)	(21.6%)	(458,949)	(21.8%)	(4.0%)	(378,817)	(21.1%)	16.3%
LESS: UNCOMPENSATED CARE	(141)	0.0%	(6,365)	(0.3%)	(97.8%)	(2,530)	(0.1%)	(94.4%)
<b>NET SALES</b>	<b>1,596,195</b>	<b>78.4%</b>	<b>1,643,818</b>	<b>77.9%</b>	<b>(2.9%)</b>	<b>1,417,769</b>	<b>78.8%</b>	<b>12.6%</b>
<b>COST OF GOODS SOLD</b>								
OXYGEN	20,418	1.3%	22,591	1.4%	(9.6%)	21,422	1.5%	(4.7%)
EQUIPMENT	157,489	9.9%	190,849	11.6%	(17.5%)	146,224	10.3%	7.7%
SUPPLY - FREIGHT	28,535	1.8%	30,000	1.8%	(4.9%)	28,276	2.0%	0.9%
SUPPLY	332,265	20.8%	364,424	22.2%	(8.8%)	348,136	24.6%	(4.6%)
EQUIPMENT REPAIR	32,522	2.0%	28,809	1.8%	12.9%	17,181	1.2%	89.3%
SHOP EXPENSE	5,511	0.3%	11,254	0.7%	(51.0%)	10,402	0.7%	(47.0%)
PURCHASE DISCOUNTS	(6,004)	(0.4%)	(5,987)	(0.4%)	0.3%	(6,651)	(0.5%)	(9.7%)
<b>TOTAL COST OF GOODS SOLD</b>	<b>570,736</b>	<b>35.8%</b>	<b>641,940</b>	<b>39.1%</b>	<b>(11.1%)</b>	<b>564,990</b>	<b>39.9%</b>	<b>1.0%</b>
<b>GROSS PROFIT</b>	<b>1,025,459</b>	<b>64.2%</b>	<b>1,001,878</b>	<b>60.9%</b>	<b>2.4%</b>	<b>852,779</b>	<b>60.1%</b>	<b>20.5%</b>
<b>OPERATING EXPENSES</b>								
SALARIES & WAGES	468,926	29.4%	504,775	30.7%	(7.1%)	428,901	30.3%	9.3%
SUPPLEMENTAL BENEFITS	164,875	10.3%	169,028	10.3%	(2.5%)	152,338	10.7%	8.2%
SUPPLIES AND DRUGS	14,714	0.9%	19,548	1.2%	(24.7%)	13,827	1.0%	6.4%
PURCHASED SERVICES	81,646	5.1%	57,982	3.5%	40.8%	69,643	4.9%	17.2%
REPAIRS, SERVICE & RENTALS	42,377	2.7%	36,985	2.2%	14.6%	28,751	2.0%	47.4%
UTILITIES	18,710	1.2%	23,249	1.4%	(19.5%)	17,320	1.2%	8.0%
INSURANCE	8,185	0.5%	12,524	0.8%	(34.6%)	10,908	0.8%	(25.0%)
PATIENT RELATED TRAVEL	26,935	1.7%	34,746	2.1%	(22.5%)	25,774	1.8%	4.5%
EDUCATION, TRAVEL, & DUES	12,525	0.8%	10,116	0.6%	23.8%	10,942	0.8%	14.5%
OTHER EXPENSE	16,311	1.0%	14,348	0.9%	13.7%	5,872	0.4%	177.8%
DEPRECIATION & AMORTIZATION	92,375	5.8%	74,713	4.5%	23.6%	81,393	5.7%	13.5%
INTEREST EXPENSE	7,413	0.5%	7,618	0.5%	(2.7%)	8,074	0.6%	(8.2%)
BAD DEBTS	3,455	0.2%	8,417	0.5%	(59.0%)	8,199	0.6%	(57.9%)
TAXES	8,626	0.5%	8,902	0.5%	(3.1%)	7,397	0.5%	16.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>967,073</b>	<b>60.6%</b>	<b>982,951</b>	<b>59.8%</b>	<b>(1.6%)</b>	<b>869,339</b>	<b>61.3%</b>	<b>11.2%</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>58,386</b>	<b>3.7%</b>	<b>18,927</b>	<b>1.2%</b>	<b>208.5%</b>	<b>(16,560)</b>	<b>(1.2%)</b>	<b>(452.6%)</b>
NON-OPERATING INCOME		0.0%	1,658	0.1%	(100.0%)	10,024	0.7%	(100.0%)
<b>NET INCOME (LOSS)</b>	<b>\$58,386</b>	<b>3.7%</b>	<b>\$20,585</b>	<b>1.3%</b>	<b>183.6%</b>	<b>\$(6,536)</b>	<b>(0.5%)</b>	<b>(993.9%)</b>

**RICE MEMORIAL HOSPITAL  
CONSOLIDATED CASH FLOW STATEMENT**

**FOR THE PERIOD ENDED:  
February 28, 2013**

Line #	Current YTD	Prior YTD
1 Sources of Cash & Investments:		
2 Net Income	\$ (674,558)	\$ (232,356)
3 Depreciation & Amortization	1,348,229	\$ 1,301,727
4 Debt Proceeds	-	-
5 Other		
6		
7 Total Sources	<u>673,671</u>	<u>1,069,371</u>
8		
9 Uses		
10 Property, Plant, and Equipment - Gross	2,073,470	1,140,227
11 Debt Payments/Re-funding	194,172	172,489
12 Working Capital Changes & Other - Net	(1,878,898)	(1,242,441)
13		
14 Total Uses	<u>388,744</u>	<u>70,275</u>
15		
16 Increase / (Decrease) Cash & Investments	284,927	999,096
17		
18 Beginning of Period (January 1)	<u>28,941,389</u>	<u>28,854,321</u>
19		
20 End of Period	<u>\$ 29,226,316</u>	<u>\$ 29,853,417</u>

**RICE MEMORIAL HOSPITAL**  
**STATISTICAL AND VOLUME SUMMARY**  
**FOR THE PERIOD ENDED:**  
**February 28, 2013**

CURRENT MONTH				YEAR-TO-DATE							
Actual	Budget	Var.	Var. %	Prior Yr.	Actual	Budget	Var.	Var. %	Prior Yr.	Act/Prior	Var. %
516	537	(21)	-3.9%	554	1,085	1,130	(45)	-4.0%	1,165	-6.9%	
212	234	(22)	-9.4%	241	446	504	(58)	-11.5%	519	-14.1%	
36	69	(33)	-47.8%	71	127	147	(20)	-13.6%	151	-15.9%	
197	144	53	36.8%	148	412	353	59	16.7%	363	13.5%	
961	984	(23)	-2.3%	1,014	2,070	2,134	(64)	-3.0%	2,198	-5.8%	
34.3	35.1	(0.8)	-2.3%	35.0	35.1	36.2	(1.1)	-3.0%	36.6	-4.2%	
3.41	3.54	(0.13)	-3.7%	3.66	3.50	3.54	(0.04)	-1.1%	3.68	-4.9%	
285	278	7	2.5%	285	591	603	(12)	-2.0%	611	-3.3%	
171	283	(112)	-39.5%	171	356	592	(236)	-39.9%	477	-25.4%	
1,281	1,336	(0.055)	-4.1%	1,336	1,273	1,336	(0.063)	-4.7%	1,336	-4.7%	
1,015	1,042	(0.027)	-2.6%	1,041	1,011	1,042	(0.031)	-3.0%	1,040	-2.8%	
780	816	(37)	-4.5%	824	1,643	1,737	(93)	-5.4%	1,756	-6.4%	
2,630	2,890	(260)	-9.0%	2,930	5,759	6,148	(389)	-6.3%	6,316	-8.8%	
22	30	(8)	-26.7%	5	33	55	(22)	-40.0%	15	120.0%	
128	125	3	2.4%	103	304	233	71	30.5%	218	39.4%	
5.4	5.5	(0.2)	-3.2%	3.7	5.7	4.9	0.8	17.0%	3.9	47.1%	
60	60	-	0.0%	53	140	115	25	21.7%	108	29.6%	
1,908	2,072	(164)	-7.9%	2,075	4,025	4,366	(341)	-7.8%	4,340	-7.3%	
68.1	74.0	(5.9)	-7.9%	71.6	68.2	74.0	(5.8)	-7.8%	72.3	-5.7%	

**Patient Days**

Adult Health Care  
 Women and Children's Care  
 ICCU  
 Mental Health  
 Total Adult & Peds

Average Daily Census

Average Length of Stay

Admissions-Inpatient  
 Observation patients

Medicare Case Mix Index  
 Case Mix Index-Total

Adjusted Admissions  
 Adjusted Patient Days

Intermediate Care Nursery  
 Nursery

Average Daily Census-ICN/Nursery

Births

Rice Care Center-Days  
 Rice Care Center-Average Daily Census

**RICE MEMOR HOSPITAL**  
**STATISTICAL AND VOLUME SUMMARY**  
**FOR THE PERIOD ENDED:**  
**February 28, 2013**

**CURRENT MONTH**

**YEAR-TO-DATE**

CURRENT MONTH		YEAR-TO-DATE		Act/Prior	
Actual	Budget	Var.	Var.%	Prior Yr.	Var. %
135	142	(7)	-4.9%	146	-7.5%
318	307	11	3.6%	304	4.6%
453	449	4	0.9%	450	0.7%
155	165	(10)	-6.1%	170	-8.8%
763	812	(49)	-6.0%	804	-5.1%
918	977	(59)	-6.0%	974	-5.7%
21,004	22,462	(1,458)	-6.5%	22,596	-7.0%
1,291	1,210	81	6.7%	1,420	-9.1%
415	611	(196)	-32.1%	605	-31.4%
153	212	(59)	-27.8%	210	-27.1%
703	653	50	7.7%	647	8.7%
3,546	3,288	258	7.8%	3,280	8.1%
1,720	1,768	(48)	-2.7%	1,823	-5.7%
216	196	20	10.2%	194	11.3%
644	661	(17)	-2.5%	671	-4.0%
84	87	(3)	-3.8%	83	0.5%
78	82	(4)	-4.5%	69	13.1%
806	829	(24)	-2.8%	823	-2.1%

Ancillary Services		YEAR-TO-DATE		Act/Prior	
Actual	Budget	Var.	Var.%	Prior Yr.	Var. %
286	318	(32)	-10.1%	328	-12.8%
677	666	11	1.7%	659	2.7%
963	984	(21)	-2.1%	987	-2.4%
327	354	(27)	-7.6%	365	-10.4%
1,661	1,733	(72)	-4.2%	1,716	-3.2%
1,988	2,087	(99)	-4.7%	2,081	-4.5%
43,698	47,587	(3,889)	-8.2%	47,942	-8.9%
2,626	2,601	25	1.0%	3,060	-14.2%
850	1,288	(438)	-34.0%	1,275	-33.3%
385	396	(11)	-2.8%	392	-1.8%
1,468	1,342	126	9.4%	1,329	10.5%
7,226	6,975	251	3.6%	7,055	2.4%
3,910	3,824	86	2.2%	3,943	-0.8%
454	413	41	9.9%	409	11.0%

Full Time Equivalents (FTE's)		YEAR-TO-DATE		Act/Prior	
Actual	Budget	Var.	Var.%	Prior Yr.	Var. %
641	666	(25)	-3.8%	662	-3.2%
84	87	(3)	-3.0%	84	0.7%
78	81	(3)	-3.2%	69	13.0%
803	834	(31)	-3.7%	815	-1.4%

